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19 MAR 1968

MEMORANDUM FOR: (See Distribution)

SUBJECT: U-2R Requirements Review Board

1. Several recent in-house meetings, discussions and memoranda have repeatedly focused attention on the need for dusting off the mechanisms by which a truly effective control and management process can be maintained on the U-2R development program. It would be redundant to list in this memo all the past verbiage and memoranda exchanged on this subject. It does bear noting, however, that in our mutual desire to keep the U-2R program moving, certain elements in the Staffing process are not always kept abreast of what is transpiring.

2. As mentioned above, the procedures have been spelled out in depth [redacted]  
These can be highlighted in the following fashion:

a. U-2R Executive Committee for Development

- (1) Chairman: D/R&D/OSA (Project Manager)
- (2) Membership: AFRDR-P, D/M/OSA and D/O/OSA
- (3) Advisors: COMPT/OSA and SS/OSA

(4) Responsible for the U-2R Development Program by providing the means for its control and management, the mechanism for program participation by authorized parties and an appropriate interface with AFRDR-P/USAF.

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b. U-2R Requirements Review Board

(1) Chairman: D/M/OSA

(2) Membership: AFRDR-P/USAF, D/R&D/OSA, D/O/OSA, COMPT/OSA and SS/OSA.

(3) Advisors: OEL, ORD, OSI, Lockheed, as required.

(4) Essentially, as a "Configuration Control Board (CCB)", it possesses authority to recommend configuration requirements which do not violate the integrity of the basic airframe, propulsion system and vehicle performance. Advises the U-2R Executive Committee of its decisions. In those instances where major configurations or changes become involved and are considered essential by the Chairman, these will be referred to the Executive Committee for approval.

(5) The Requirements Review Board may further establish "working groups" to review in closer technical detail the proposals before the Board. This permits calling upon specialists in electronics, sensors, etc., to perform these functions preliminary to the Requirements Review Board arriving at a decision.

(6) Minutes will be prepared at each meeting of the Requirements Review Board. This will reflect the topics covered, the consensus of participants and the Board's final recommendations.

3. Engineering Change Proposals (ECP's) are the normal result of a previously authorized change, modification, or installation to an airframe, engine, or system.

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They are of particular concern to the functions of the above Boards if these affect the Base Line Configuration. Recent examples exist where the cart came before the horse; i.e., an ECP was being looked at for funding purposes, whereas it had not been formally presented to the Board for approval. This is where the problem kept popping up. A "revitalization" of the existing CCB procedures is considered timely and adherence to these should avoid further trends of this nature.

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Deputy for Materiel, OSA

CONCUR:

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Deputy for Research and Development, OSA

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C/PRD/M/OSA/ <sup>(E)</sup> let (19 Mar 68)  
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